

## PENNSYLVANIA ECONOMY LEAGUE STAFF PROFILE

**Charles W. Watters**

**Senior Research Associate**

**Central PA Division**

### **Education:**

B.A. - Government, King's College (1968)

M.A. - Political Science, University of Tennessee (1971)

### **Experience with PEL:**

Joined PEL in 1969. Planned, organized, directed, conducted, reviewed, and/or presented a wide variety of research involving counties, municipalities, school districts, and authorities. These projects have involved budgeting; management and financial analysis; long-range financial and operational planning; productivity improvement; administrative procedures; service options; municipal merger and consolidation; government restructuring and charter drafting; rate structure analysis; personnel and labor relations; and school enrollment projections, among others.

Among the jurisdictions covered by specific projects are Clinton, Dauphin, Lackawanna, Lancaster, Lehigh, Luzerne, Lycoming, Monroe, Northampton, and Schuylkill counties; Bethlehem, Harrisburg, Lebanon, Reading, Scranton, Wilkes-Barre, Williamsport, and York cities; Bristol, Edwardsville, Kingston, Mount Penn, Nazareth, Schuylkill Haven, West Pittston, Wyomissing, and Wyomissing Hills boroughs; the Town of Bloomsburg; Derry, Hampden, Lancaster, Muhlenberg, Plains, Salisbury, Spring, Springettsbury, Susquehanna, and York townships; and the Antietam, Avon Grove, Bellefonte Area, Blue Mountain, Boyertown Area, Brandywine Heights Area, Bristol Township, Carlisle Area, Central Bucks, Central Dauphin, Central York, Chambersburg Area, Coatesville Area, Colonial, Conestoga Valley, Conewago Valley, Conrad Weiser Area, Council Rock, Crestwood, Cumberland Valley, Dallastown Area, Daniel Boone Area, Danville Area, Derry Township, Donegal, East Lycoming, Eastern Lancaster County, Eastern Lebanon County, Ephrata Area, Exeter Township, Fleetwood Area, Gettysburg Area, Governor Mifflin, Great Valley, Halifax Area, Interboro, Keystone Central, Lebanon, Lower Dauphin, Manheim Township, Mechanicsburg Area, Middletown Area, Montgomery Area, Muhlenberg, Nazareth Area, Northampton Area, Northeastern York, Northern Lehigh, North Schuylkill, Northwest Area, Neshaminy, Oley Valley, Penn Delco, Pennridge, Pequea Valley, Radnor Township, Reading, Red Lion Area, Saucon Valley, Schuylkill Valley, Scranton City, Souderton Area, South Middleton, South Western, Spring-Ford, Spring Grove Area, Stroudsburg Area, Troy Area, Tredyffrin-Easttown, Twin Valley, Upper Darby, Upper Merion, Wellsboro Area, West York Area, Whitehall-Coplay, Wissahickon, Wilkes-Barre Area, Williamsport Area, Wilson, Wyoming Valley West, and York City school districts; and the Town of Bloomsburg Municipal Authority, Ephrata Area Joint Authority, and the East Cocalico Township Authority.

Examples of projects range from developing a recovery plan for a financially distressed municipality, to projecting public school enrollments, to assessing the feasibility of merging municipalities, to assessing a community's financial resources, to analyzing service delivery including water service and police and fire protection.

Provided technical assistance to several Act 62 Government Study Commissions including Clinton, Lancaster, Luzerne, and Schuylkill counties and the boroughs of Kingston, Freeland, and Towanda; served as a member of a city charter transition committee; and participated as expert witness in fact-finding and arbitration hearings under Pennsylvania's collective bargaining laws.

Served (concurrent with his PEL position) as Coordinator of Planning Task Force of the Committee for Economic Growth of the Greater Wilkes-Barre Partnership.